


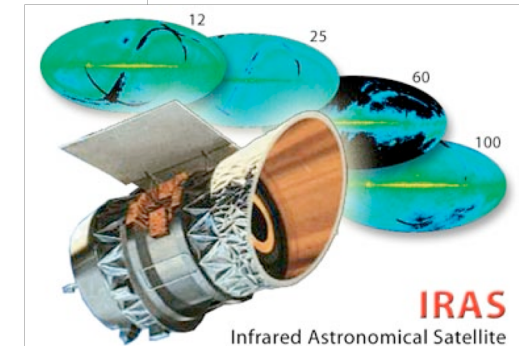
# Where next for Systems Engineering?

Paul Schreinemakers, ESEP   
INCOSE EMEA Sector Director (2018 & 2019)  
Core Team member of the FUSE initiative  
[schreinemakers@how2se.nl](mailto:schreinemakers@how2se.nl)

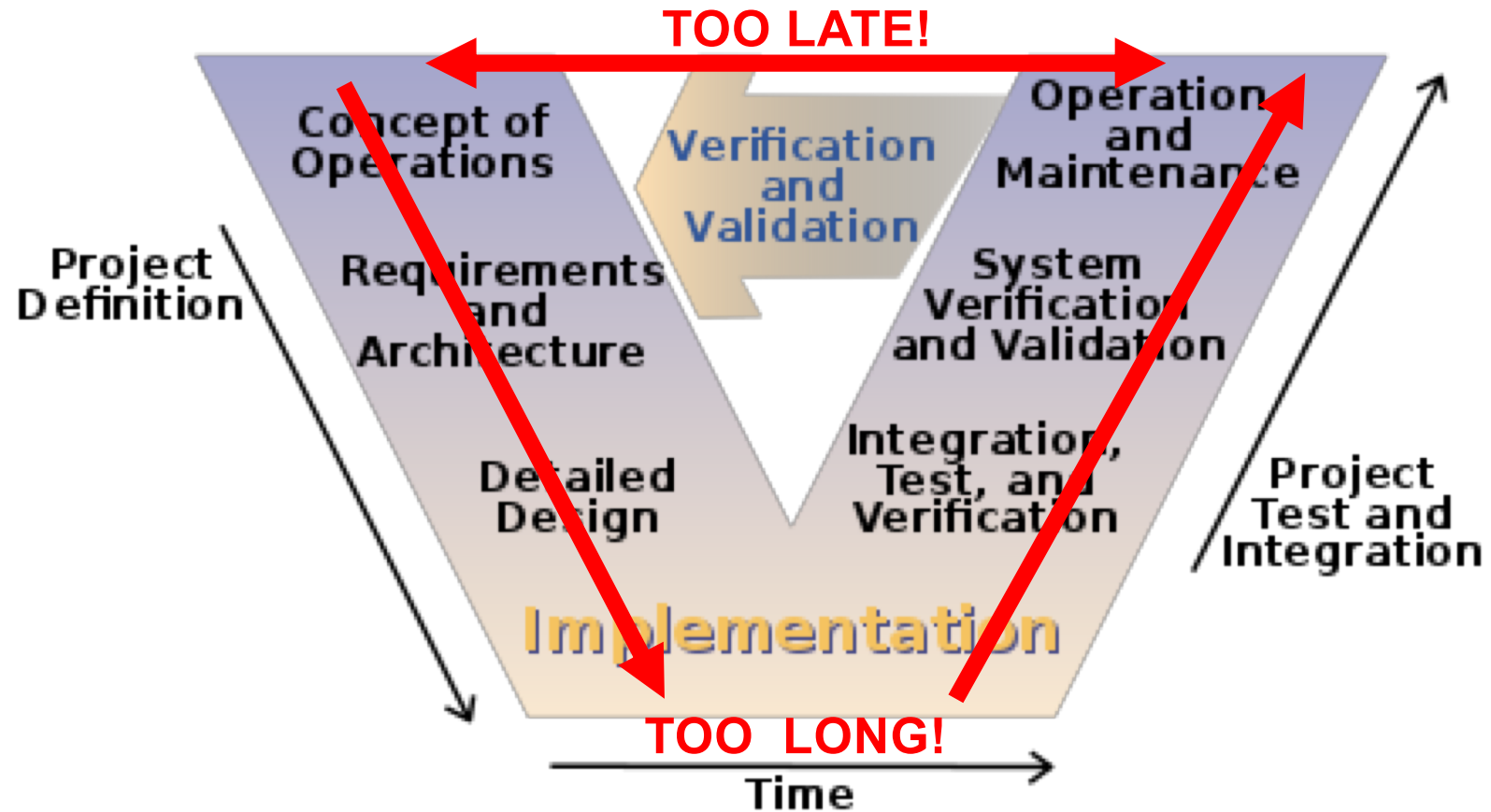
# The 'good old days' of SE



**Aerospace**  
**Green-field**  
**Long-lived**  
**Waterfall**  
**Deterministic**  
**Electromechanical**  
**Document-centric**  
**Stand-alone**  
**Defense**  
**Top-down**



# Traditional SE

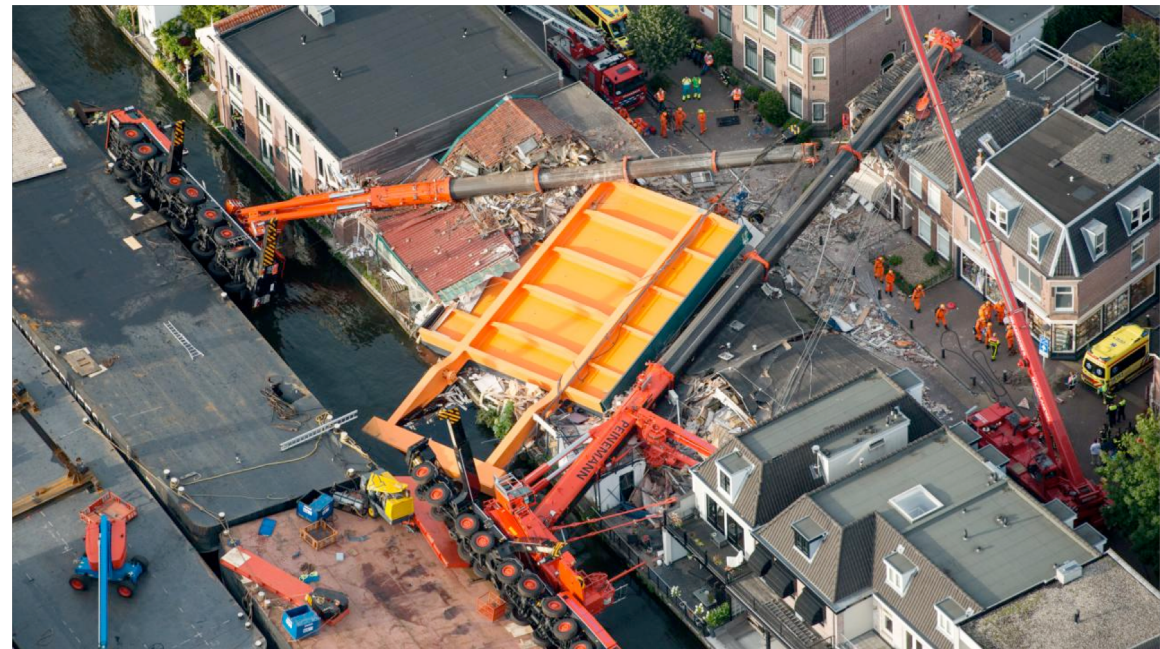


*Inspired by Jan Bosch*

# V&V, early and often



Subtle



Not very subtle

[https://www.youtube.com/watch?v=LJevke4\\_i5Y](https://www.youtube.com/watch?v=LJevke4_i5Y)

# Speed in development rate

**More and more demanding passengers and stakeholders**

**Strongly growing density of trains/hour on a track**

**Constrained by legacy systems in a brownfield environment**



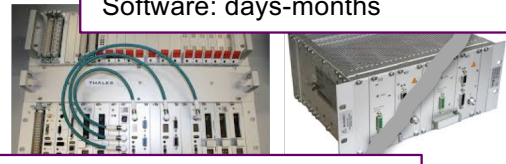
Networks: 15-50+ years



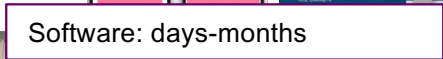
Infrastructure: 10-25+ years



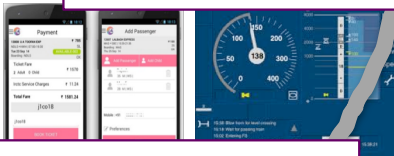
Rolling Stock: 5 -15+ years



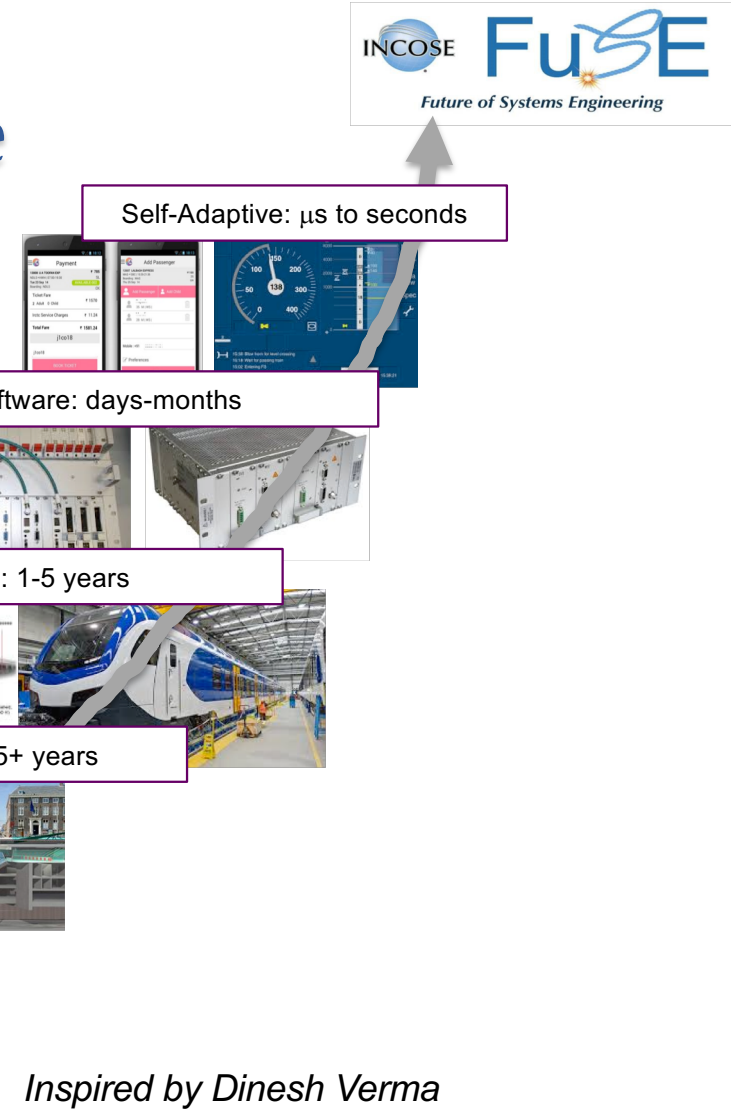
Electronics: 1-5 years



Software: days-months



Self-Adaptive:  $\mu$ s to seconds



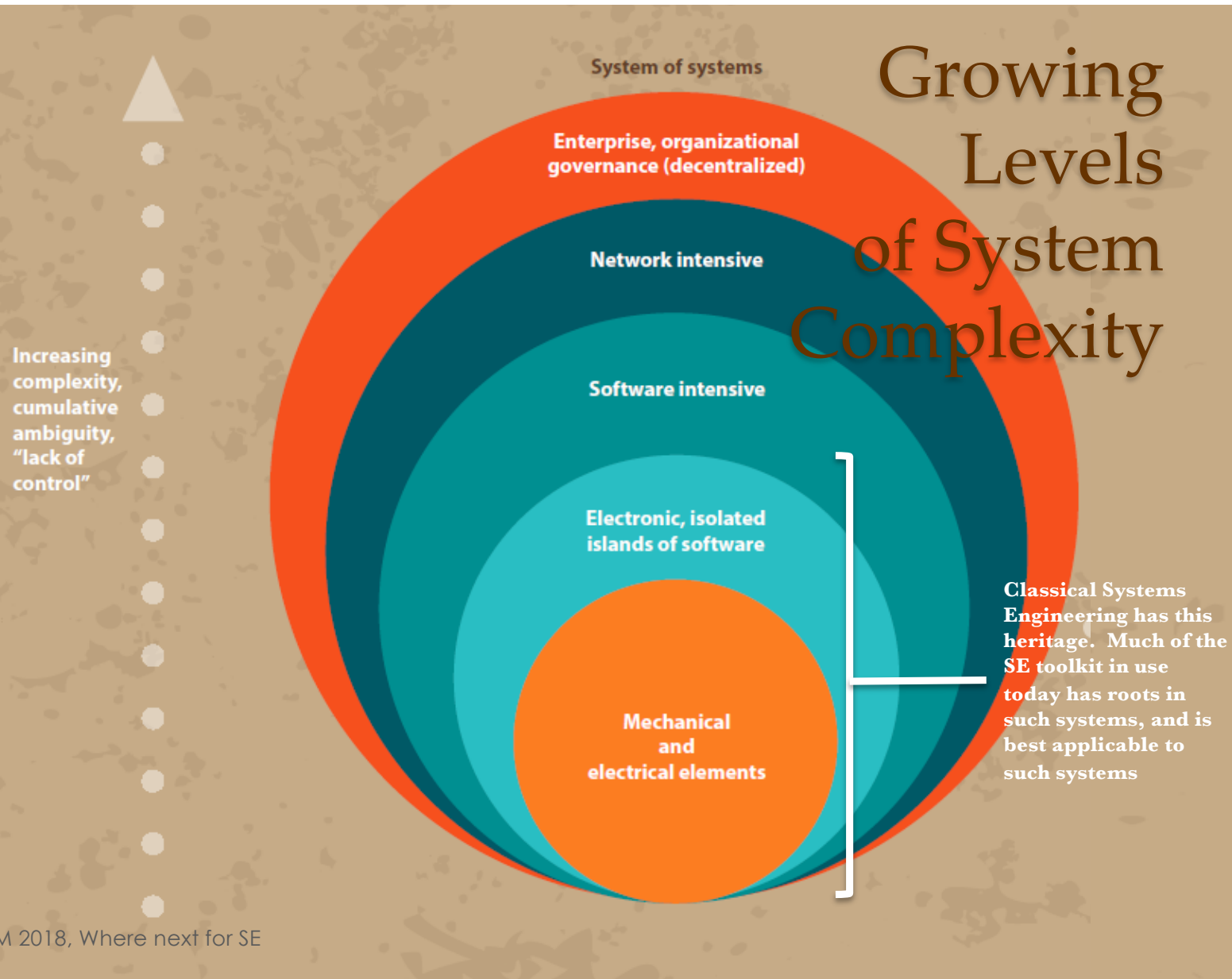
*Inspired by Dinesh Verma*

# The changing environment for SE

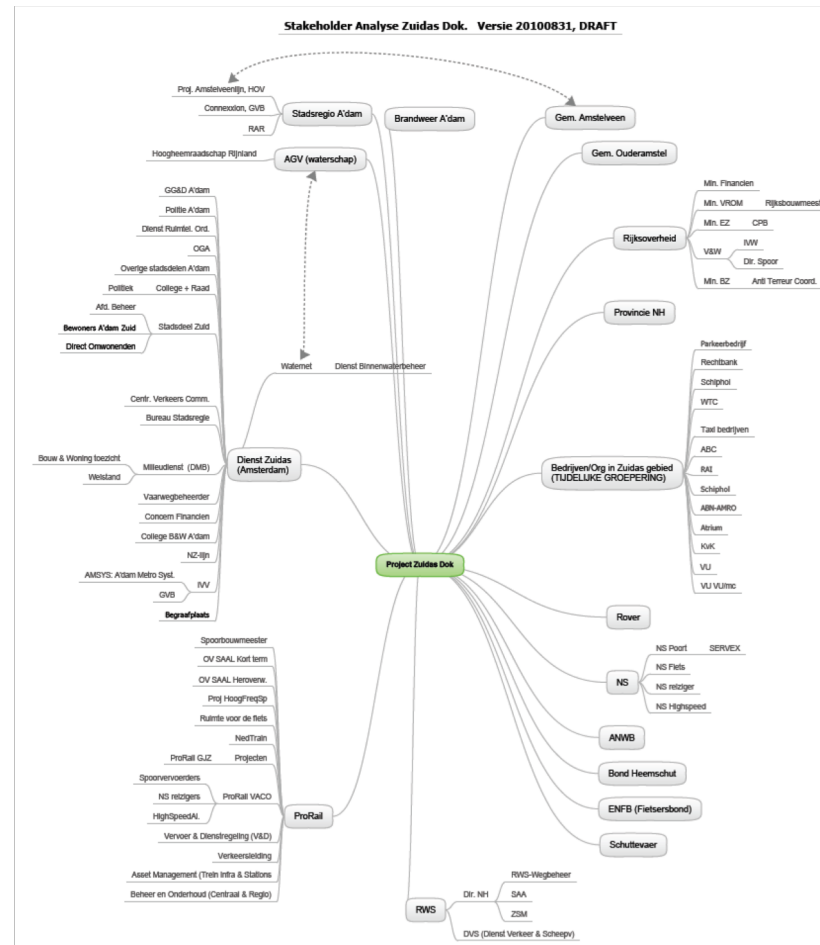
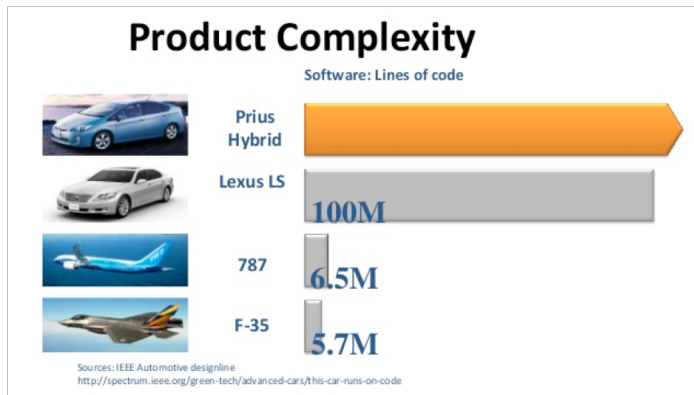
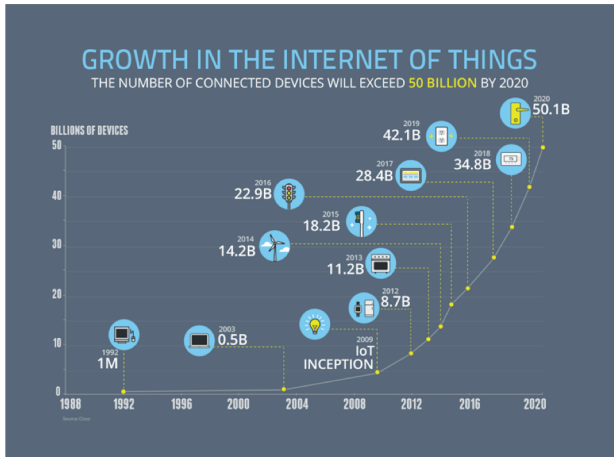
**Model-centric**  
**Change**  
**Agility**  
**Interconnected**  
**Cyber-physical**  
**Non-deterministic**  
**Varying-lifespan**  
**Brown-field**  
**Automotive**  
**Defense**  
**Stand-alone**  
**Infrastructure**  
**Medical**  
**Electronics Aerospace**



# Growing Levels of System Complexity

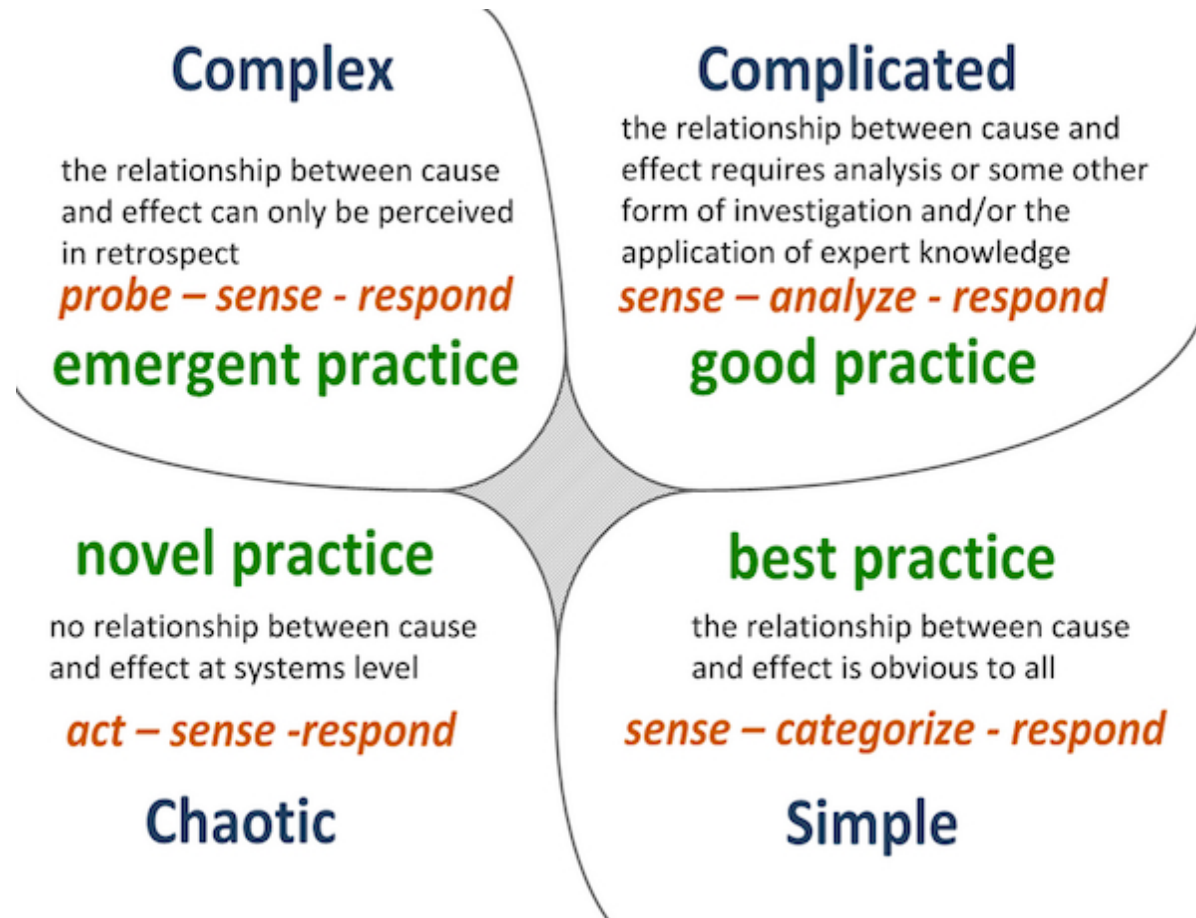


# Growth of complexity

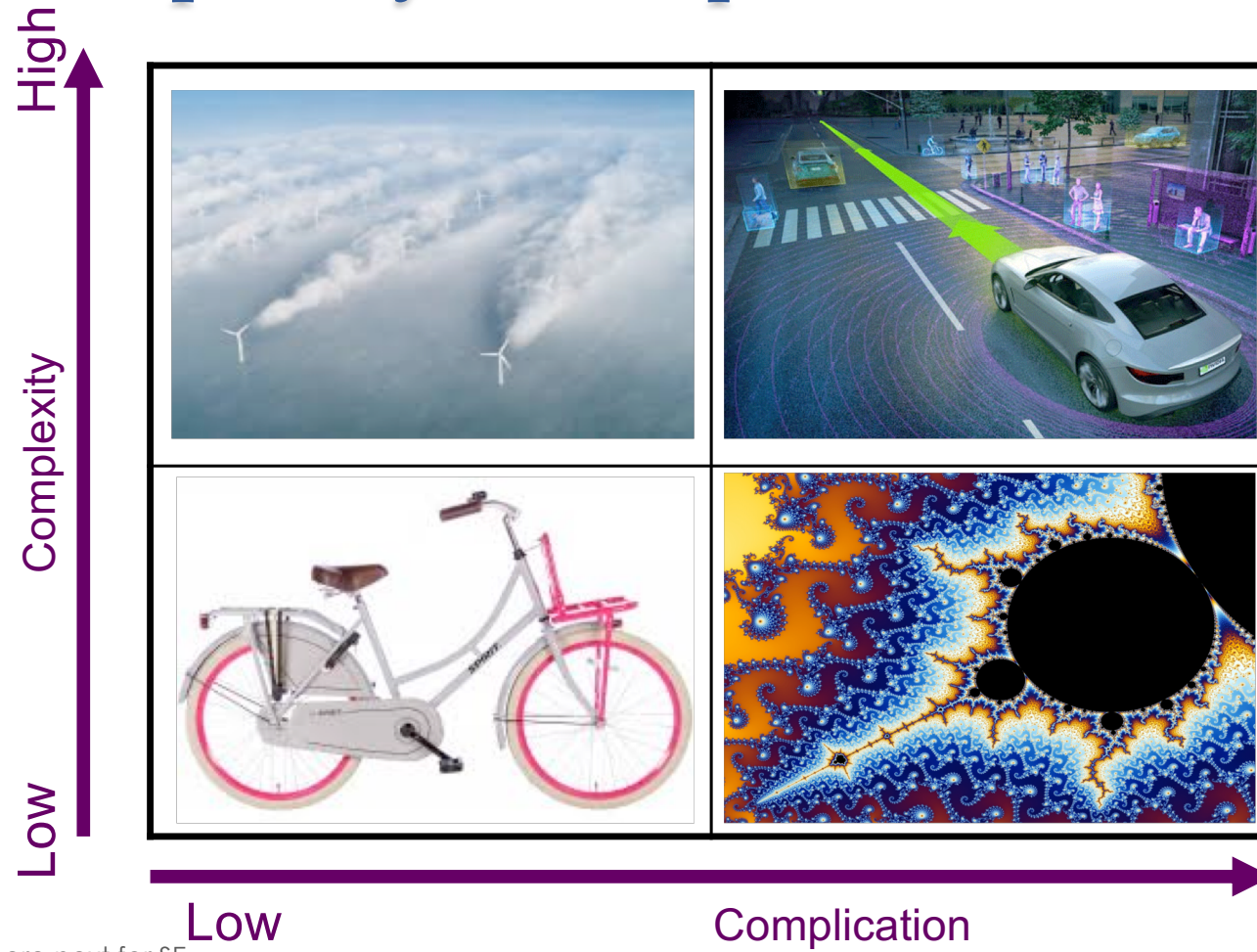




# Types of systems



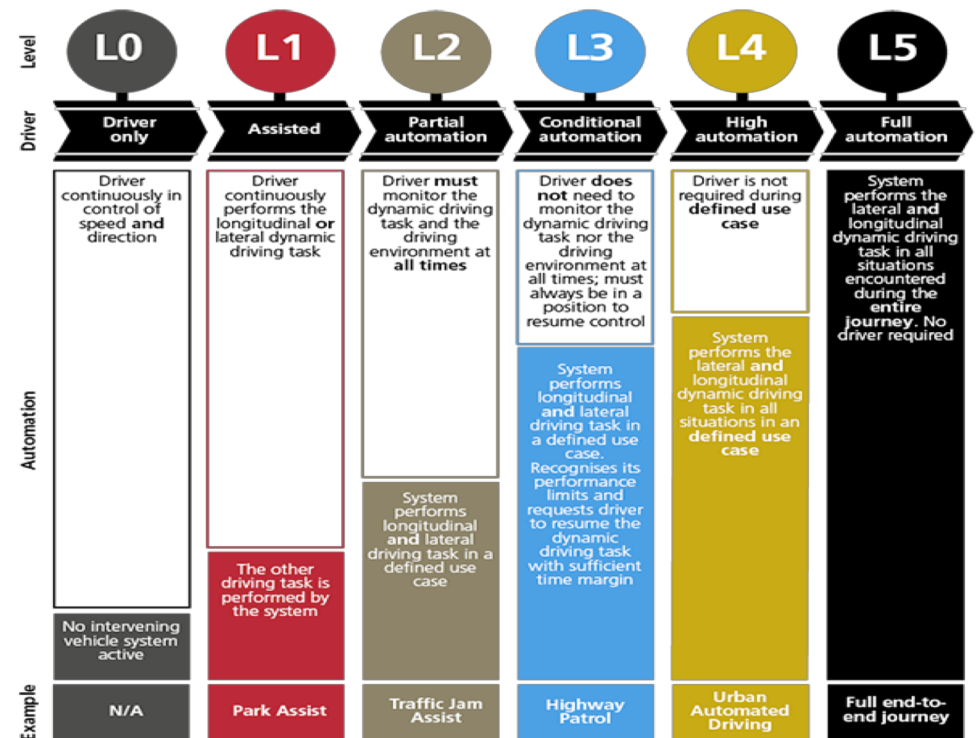
# Complexity / Complication



# Complexity; Systems with a non-deterministic nature

- Autonomous vehicles

- Liability issues
- Comply with the regulations; Adaptive behaviour of other users
- Ethical issues; Decision making by the car to minimize number of casualties



# Growing the SE workforce



The future generation of Systems Engineers

# System Thinking; fundamental for (systems) engineers

- Every student -from an early as possible age- should have understanding of the concepts of systems thinking
- Why not start before K12 to encourage system thinking



# Looking Forward

• • •

2019 and Beyond

# A storm is coming...

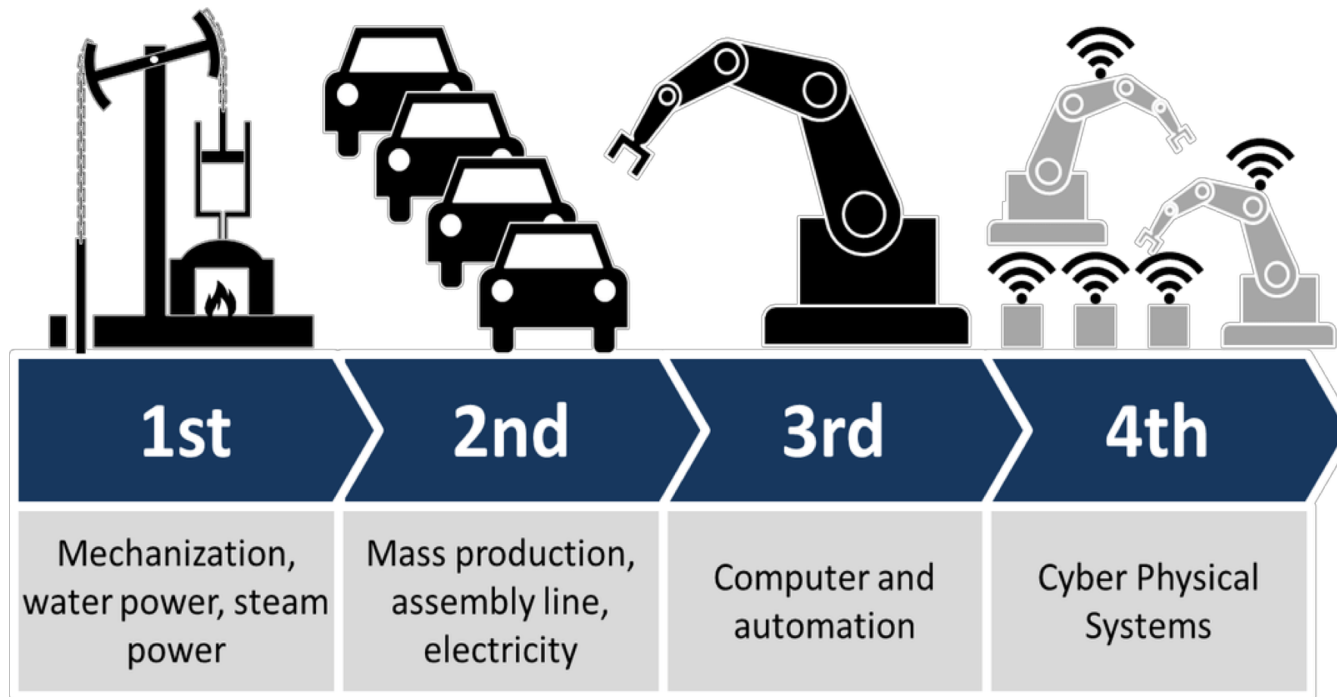


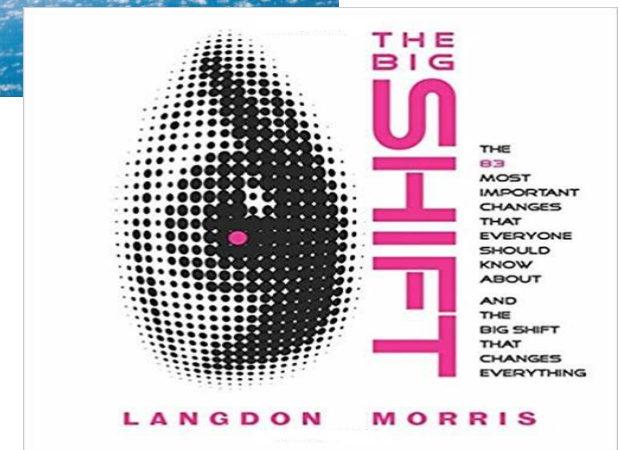
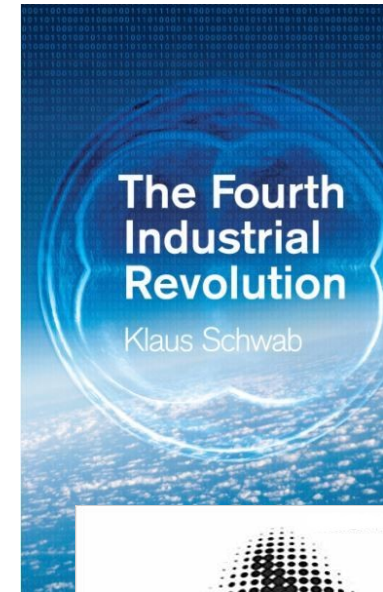
image CC-BY-SA 4.0 by Christoph Roser at AllAboutLean.com

**1700s**

**1800s**

**1900s**

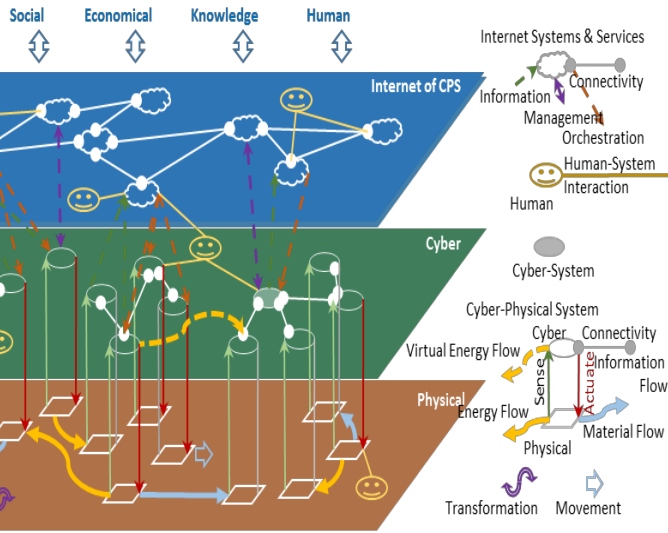
**2000s**



# Systems Engineering of the Future

## Systems of Systems Challenges

$$\int \int \int \int f[\text{Lightbulb, Mountain, Atom, ?}] df$$



Cyber-physical, complex adaptive, socio-technical systems:  
 Flows & conversions of energy, materials, signals/information  
 Transforming materials → objects → goods & services  
 Moving from programmed automation to autonomous systems  
 Applying deep learning and artificial intelligence

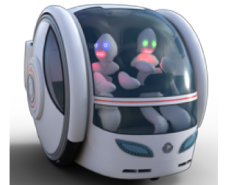
● CSD&M 2018, Where next for SE



Evolving application of systems engineering that enables us to leverage the new technologies that drive us fully into a dynamic, nondeterministic, and evolutionary environment



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# The Future Systems Engineering

## A Systems World Perspective of Context

### Environments

- Ecosystems– Natural & Artificial/Manmade
- Economical Environment
- Political Environment
- Health Environment

### Domains

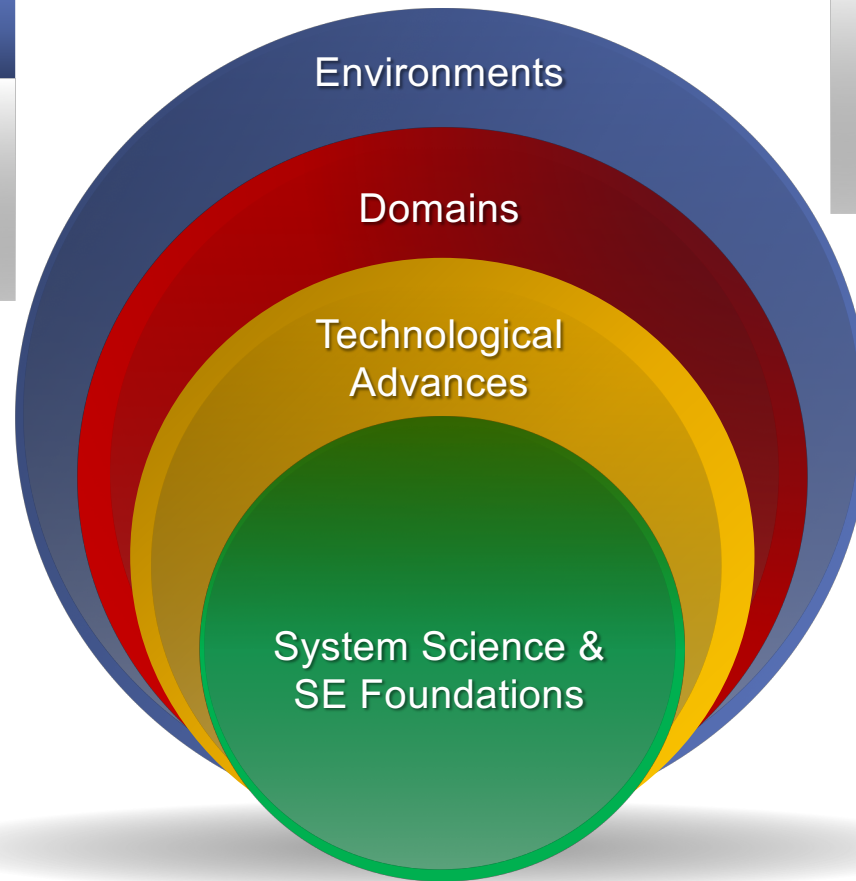
- Defense
- Space
- Healthcare
- Games – serious games
- Transportation
- Communications
- Information
- Consumer Electronics
- Public Policy
- Biomedical
- Housing

### System Science & SE Foundations

- Processes, Methods & Guidelines
- Models & Tools
- Standards
- Tailoring Guidance
- System Research & Theories

### Technological Advances

- Artificial Intelligence (AI)
- Autonomy
- Big Data
- Internet of Things (IoT) / Smart Things
- Smart X (eg Smart Cities)
- Cloud Computing
- Ubiquitous Access to Information
- Power/Energy
- Augmented Virtual Reality
- Simulation/Stimulation
- Sustainment/Elegant Systems
- 3D Printing
- Cyber-Physical Systems
- Ability to find Unique (Old) via eBay, Amazon, etc



# Systems Engineering of the Future

## A New Collaborative Initiative



- Imperative to address current and future systems challenges – “Adapt or be irrelevant”
- Intended Outcome – Evolving systems engineering that enables us to leverage the new technologies that drive us fully into a dynamic, nondeterministic, and evolutionary environment
- Draft Framework:
  - Define problem statement
  - Define the challenges that are driving change
  - Identify impacts to systems engineering
  - Establish roadmaps matching systems engineering capabilities to match the challenges
  - Initiate actions, projects, research, benchmarking, training/education, and communications – short term, mid-term, and long-term



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# Thank You



Paul Schreinemakers  
EMEA Sector Director 2018-2019  
[www.incose.org](http://www.incose.org)  
paul.schreinemakers@incose.org